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The Pandemic Parents A Portrait of shifting Priorities in Raising Kids

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Session Roadmap

- Parenting during the pandemic
- Profile of the post-COVID parent
- Profile of the post-COVID child
- The parent-child bond in 2022
- Discussing the future

Parenting during the pandemic

"Parenting is both an art and science of nurturing a child that comes very naturally to some."

Karki, Dhonju, and Kunwar, 2020

Pandemic Parenting was an Unreal Stressor

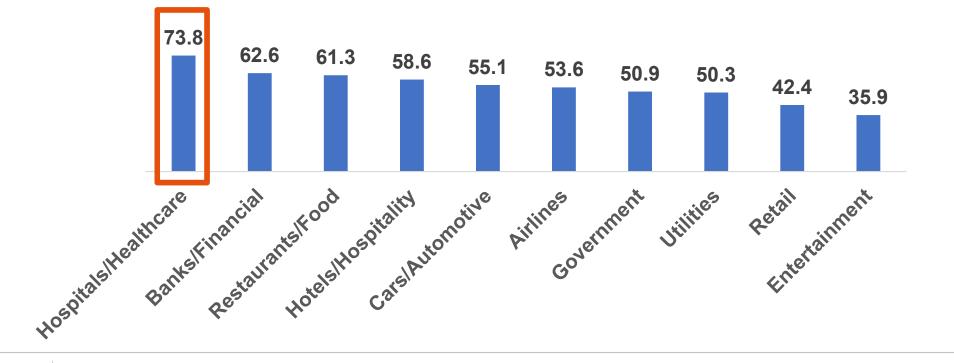
- Parents were stressed in new and previously unimaginable ways
 - Acting as parent and teacher

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- Dealing with financial strain of COVID
- Needing to calm anxious children whilst being anxious
- COVID parenting won't end anytime soon

Healthcare Enjoys the Highest Bar of Expectation

Which of the following industries *should* meet or exceed your expectations as their customer?

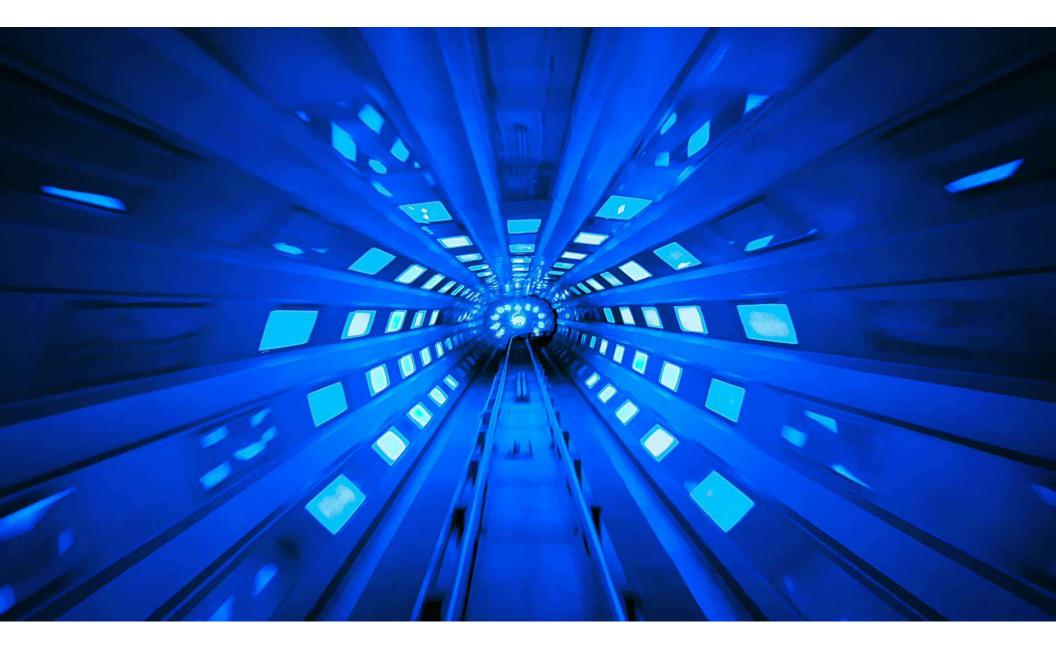


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SOURCE NRC Health's Market Insights special study of consumer expectations, 2020 NRC Health Pediatric Collaborative | Shaping the human experience

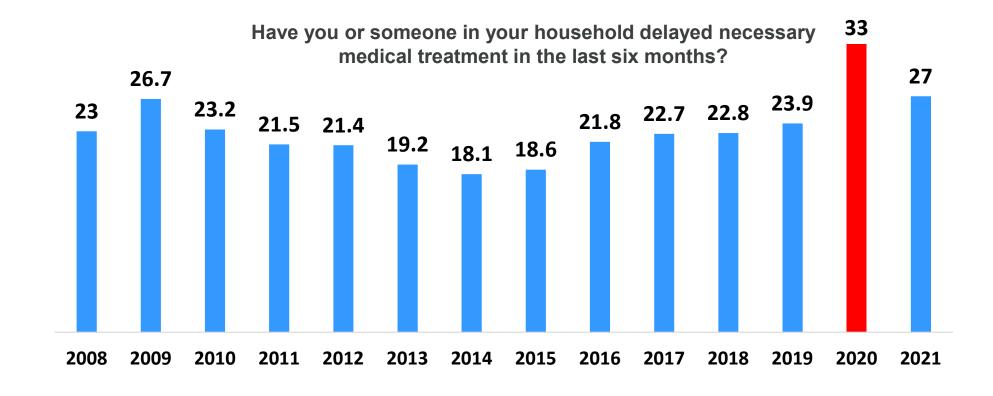
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A Decade of Healthcare Deferment





Source NRC Health's Market Insights study of healthcare consumers, 2008-2021

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Where is Deferment Among Parents?

- Parents deferring care for children has mercifully dropped in recent months:
 - 11.6% deferred care in Q4 2021
 - 12.3% deferred care in Q4 2020
- > 43 percent cite COVID-19 concerns as a major impact on their decision to delay care



The Great Resume in [Pediatric] Care Experiences

The rate at which parents are resuming services has risen by 135% from 2020 to 2021

→ Largest increases in volumes:

- Urgent Care (170%)
- Emergency (158%)
- Inpatient (143%)
- Outpatient (139%)
- Medical Practice (128%)



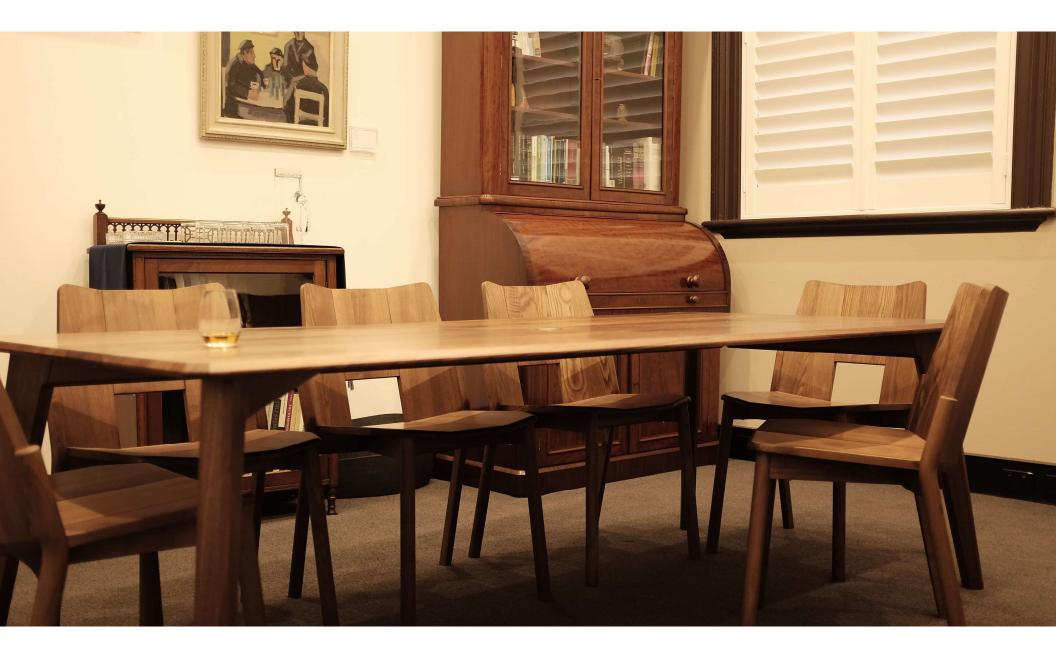


The Dreaded Experience of Paying for Care

- Half of consumers feel a *significant* burden paying for care
- 87% of consumers incur some level of difficulty in trying to understand their healthcare bill(s)
- 65% feel its important to be able to fully understand their bill
- 51% feel its important to receive a single bill
- Many dissatisfied patients describe paying for their care as one of the worst parts of the experience





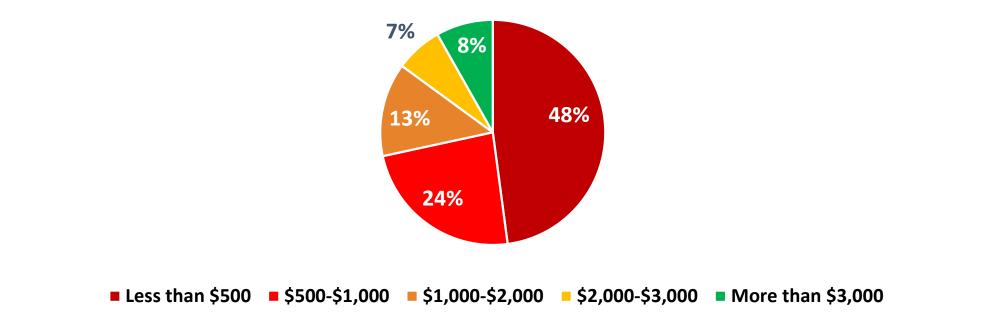


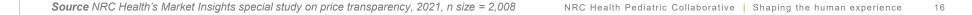
How Much Can Consumers Afford?

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HEALTH

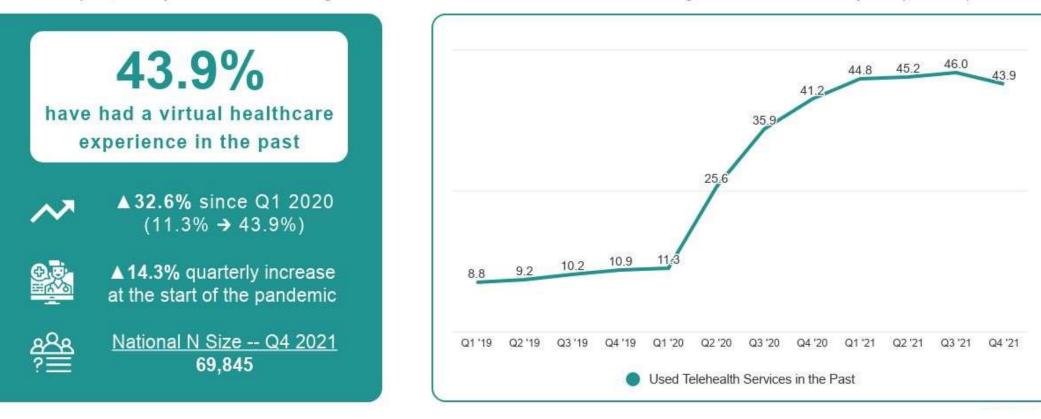
How much can you and/or your family comfortably afford in the event you need emergency medical care?





TELEHEALTH UTILIZATION

In the past, have you used the following services? A virtual or e-visit with a doctor using a video service on my computer or phone



National N Size = 69,845 (Q4 2021) | NRC Health: National Healthcare Consumer Survey

Updated: 12/17/2021

Consumers' excitement for telehealth has hovered around 55% throughout the pandemic, compared to the pre-pandemic average of 49.3% in Q1 2020.





Source NRC Health's 2022 Healthcare Consumer Trends Report

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Digital Experiences that Simplify Receiving Care



Jacqui's son wakes at 3 a.m. with a fever. She comforts him, then quickly **schedules an appointment online** for him later that day before going back to sleep herself.



Every second of Bronson's day counts. So he checks into his appointment remotely to see if his doctor is on time; if she isn't, he knows he can squeeze in a few more emails.



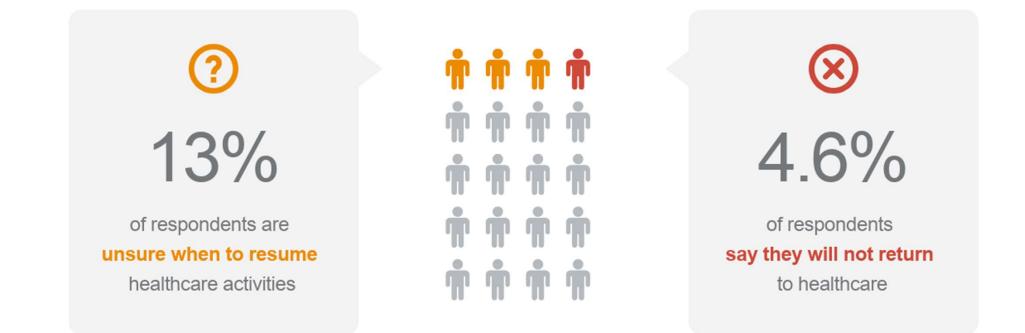
What's going on with Dad? This family already knows thanks to **status boards** that update them in real time while they wait.

Better Experiences, Improved Loyalty



Profile of the post-COVID parent

Some consumers are still hesitant to return to healthcare.





Source NRC Health, 2020-2021

The Great Resume in [Pediatric] Care Experiences

- > 13 percent of parents unsure of when to resume healthcare activities
- → 5.5% say they **will not** return to healthcare
- Opportunity exists to engage these 'opted-out' parents and encourage them to opt back in





With Children; Without Vaccination

- Vast majority of unvaccinated in this group
 Only 1 in 4 unvaccinated are over 50 years old
- Concerns are similar to older Americans
 - Worry about potential side effects, rushed process, contents of the vaccine, etc.
 - Higher amount feel they are too 'healthy' to get vaccinated
 - These concerns aren't changing much over time



With Children; Without Vaccination

- Parents with unvaccinated children in their household:
 - 35% want pediatric vaccination 'asap'
 - 34% will wait or have some level of uncertainty
- Among the 18-44 year old age group specifically: parents are less likely to be vaccinated
 - 43% without children are fully vaccinated
 - 27% with children are fully vaccinated



Profile of the post-COVID child

Profile of the Post-COVID Child

- One issue arises in the near term as an area of utmost importance: mental health
- The pandemic didn't create mental health issues but it certainly exacerbated them
- Children's mental-health hospitalizations increased 163% from 2020 to 2021







1 in 3

consumers (30%) report that their **mental health has worsened** due to the COVID-19 pandemic.



Source NRC Health's 2022 Healthcare Consumer Trends Report

The Alarming Rise in Suicide Attempts

- NRC Health's Real Time feedback data found ED visits for suspected suicide attempts were 4% higher among adolescent boys and 51% higher among adolescent girls from 2019 to 2021
- Psychiatric visits among young people increased 31 percent during the pandemic
- Mental health issues are on the rise among children and adults



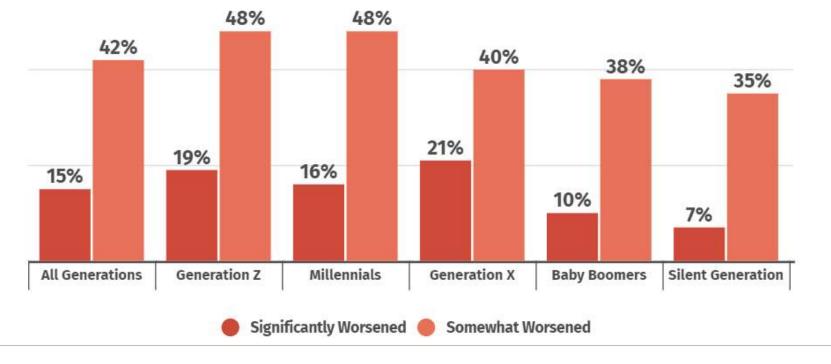
Future Issues to Stay With Us?

- Due to deferment of pediatric care, parents report a decrease child immunizations
 – 26% in Q1 2020 to 21% in Q4 2021
- Parents reported a slightly higher rate of 'worsened' mental health than non-parents
 32% of parents reported; 30% of non-parents



Mental health is a Crisis Uncontained by Age

How has your mental health, including feelings of anxiety or depression, changed due to the COVID-19 (coronavirus) crisis?



Source NRC Health's Special Study of Mental Healthal 2020 2021 Industry | Shaping the human experience 32 32

The parent + child bond in 2022

The Parent + Child Bond in 2022 (and Beyond)

- The parent + child bond was pressured in unimaginable ways during the pandemic
- The pandemic also created new ways to bond and stay together through difficulty
- The link between parent + child may be stronger now than pre-COVID





5.1%

increase in marketing recall

from the lowest point of 59.4% in 2020 to 64.5% in 2021.



Source NRC Health's 2022 Healthcare Consumer Frends Report aborative | Shaping the human experience 3535

Will We Be on the Minds of Parents in the Future?

- Parents will always be in search (consciously and sub-consciously) of great care for their children
- While marketing recall of healthcare brands increased from 59% to 65%...it remained stagnant for pediatric facilities (1.5% in both 2020 and 2021)
- Websites are a bright spot: consumers visiting a pediatric hospital website rose from 36% to 41%



Strategic Framework for Brand Positioning

CURRENT STATE	What is our current brand according to consumers?What is the current position of our brand?
TARGET	What are their needs?How have their priorities shifted?
FRAME OF REFERENCE	What is the competitive set?What does the target audience think of them?
POINT OF DIFFERENCE	 Why should they choose you over competitors? Benefits provided, beyond functional, to create uniqueness Identity of the brand: what the brand stands for; reinforcing characteristics
REASONS TO BELIEVE	 How should the brand deliver on the value proposition positioning and deliver the promised benefits? Supporting "facts", big or small, that provide a basis for the customer to believe that the brand can deliver on the positioning; builds long-lasting relationship



SOURCE NRC Health, McKinsey

Powerful new metrics to measure trahsformationalersteatingare.

Human Understanding Metric

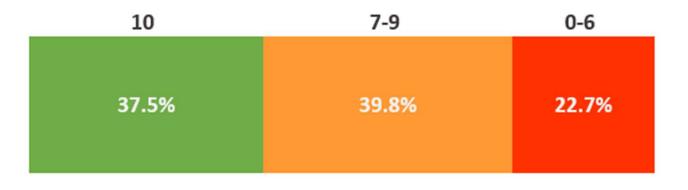
Disciplined process of scale development generated a single item measure:

Did everyone treat you as a unique person?
 0 = no, no one did ... 10 = yes, everyone did



Did everyone treat you as a unique person?

National Market – December 2021 (n = 15,133)

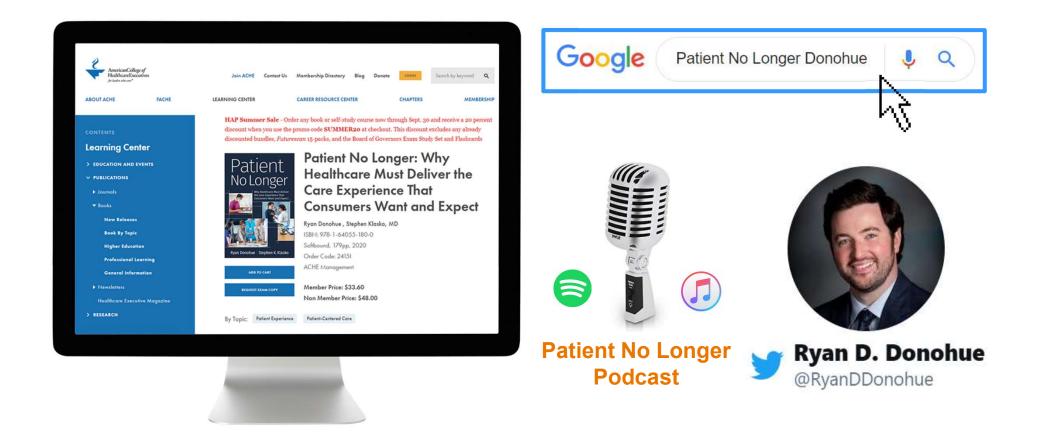


10 = yes, everyone did ... 0 = no, no one did



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Discussing the future